

# Shift in the employment structure: polarisation or upgrading ...?

John Hurley Research Manager, Eurofound

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### Presentation

- The European Jobs Monitor / the 'jobs approach'
- What is employment polarisation?
- Is it happening? Where?
- What is driving changes in the employment structure?
- Conclusions





### Eurofound's European Jobs Monitor Published work to date

- Annual reports
  - 2008: First comparative Europe-wide application of the jobs approach
  - 2011-ongoing: European Jobs Monitor annual reports. Next report: 2016q2
- **Research papers**, eg: Fernández-Macías, E. "Job polarization in Europe? Changes in the employment structure and job quality, 1995-2007." *Work and Occupations* (2012)
- Chapter contributions to European Commission flagship reports, eg. Employment and Social Developments in Europe 2011
- Academic publication: Fernandez-Macias, E., Hurley, J. and Storrie, D., eds. (2012). *Transformation of the Employment Structure in the EU and USA, 1995-2007* (London: Palgrave Macmillan)



Upgrading or polarisation? Long-term and global shifts in the employment structure: European Jobs Monitor 2015



Transformation of the Employment Structure in the EU and USA, 1995–2007



Edited by ENRIQUE FERNANDEZ-MACIAS, JOHN HURLEY and DONALD STORRIE





'Jobs approach' first used by J. Stiglitz, and refined by E.O. Wright / R.Dwyer – USA in the 1990s

Concept/objectives:

- To describe structural change in the labour market using the job as a unit of observation. A job is an occupation in a sector.
- To add a qualitative dimension to net employment change data (Labour Force Survey), eg. using mean hourly job wage (as a proxy of job quality).
- Where in what sectors, occupations are new jobs being created and destroyed in our labour markets?
- What are the implications for aggregate employment quality?



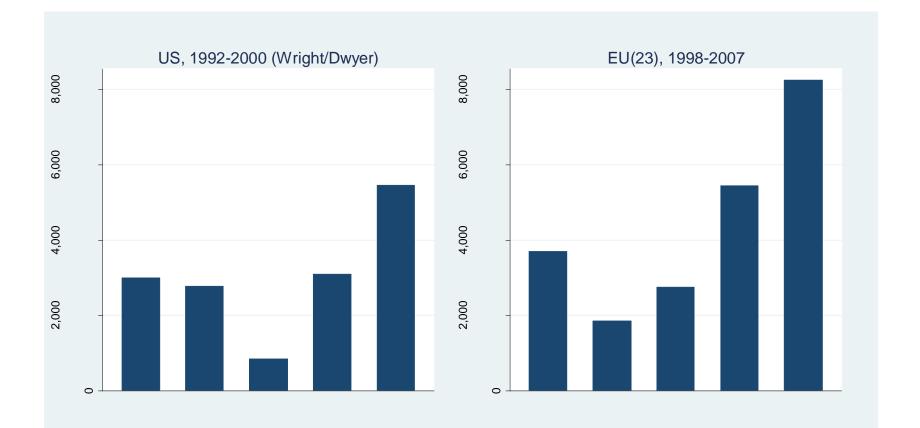


### The jobs approach

	Rank jobs			sign to intiles			Show r shift fo		• •	
Rank	Occupation	Sector		Quintiles				20	011-2013	
1	Corporate managers	Financial services				1.5	5-			
2	Other professionals	Legal/accounting	$\rightarrow$	High paid		1	1 -			
3	Life science/health professionals	Human health								
 345	Sales/services elementary occups	Construction		Mid-high		.5	5-			
346	Plant/machine operators	Manufacture: auto		Mid-paid	2011q2-	(	)-			
47	Sales/services elementary occups	Wholesale retail	$\rightarrow$		2013q2					
				Mid-low		5	5-			
323	Personal care workers	Residential care				-1	1-		_	
324	Craft workers	Manufacture: food	$\rightarrow$	Low-paid						
825	Sales/services elementary occups	Accommodation				-1.5				
							Low		Mid	High
							paid		paid	paid



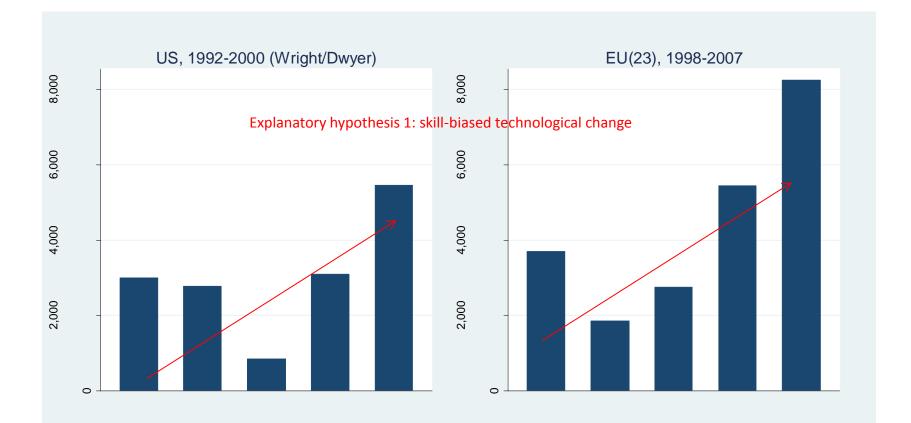
### Recent employment expansions in EU and US (different periods)







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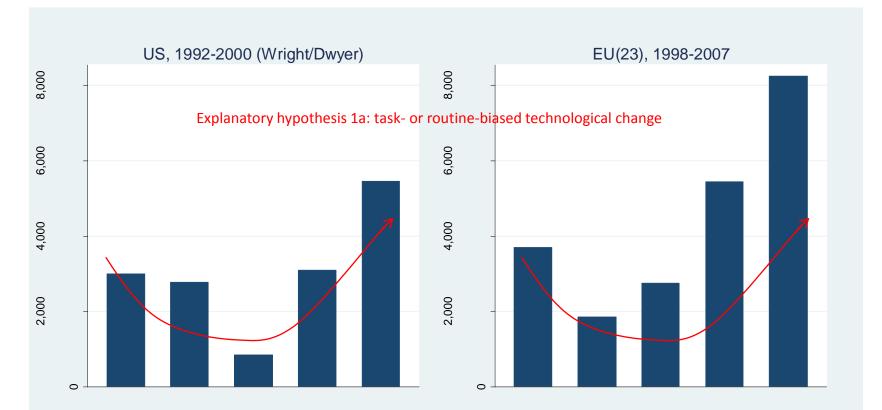


SBTC: technological change is skill-biased. Technology is complementary to high-skill jobs, makes them more productive and increases demand for them but substitutes for and reduces demand for low skilled jobs. The effect is linear across the wage distribution.





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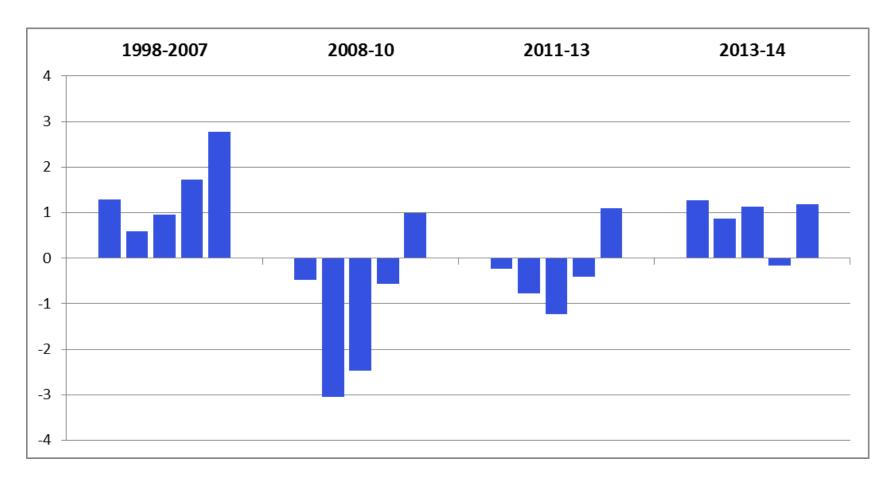


RBTC: technological change is routine-biased. Technology, specifically computerisation, is biased against routine jobs, those comprising tasks that are easily codifiable. These can be displaced easily, by automation or by offshoring. Two axes: routine and cognitive. Routine jobs, both high and low-cognitive, predominate in the middle of the wage structure. Decreasing relative demand for them generates employment polarisation.

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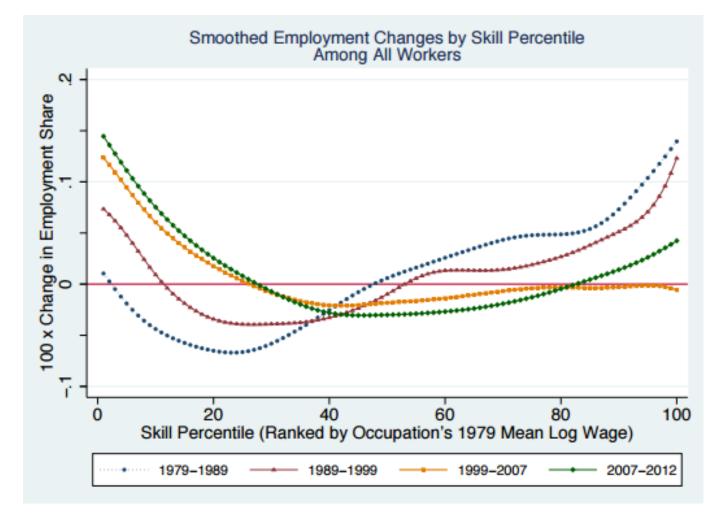




Source: EJM annual reports, authors' calculations based on EU-LFS, SES data. Note: EU23 for 1998-2007; EU27 for 2008-14



### Shifting employment patterns in the US, 1979-2012



Source: Autor, 2015





### Employment shifts by job-wage quintile

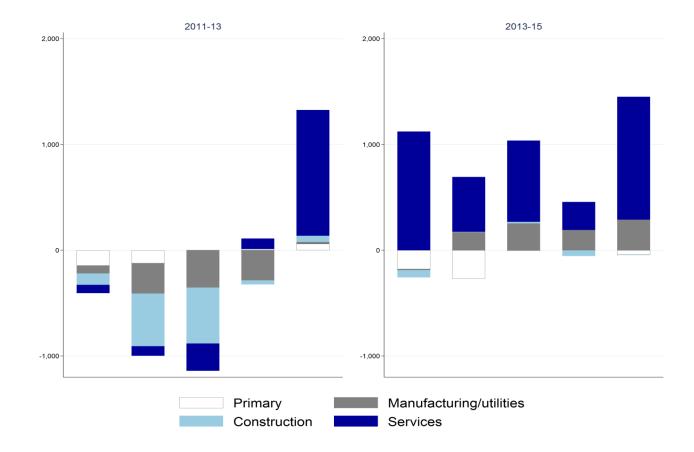


Note: German data for 2012-14 only. Source: EJM annual report 2015, authors' calculations based on EU-LFS, SES data.









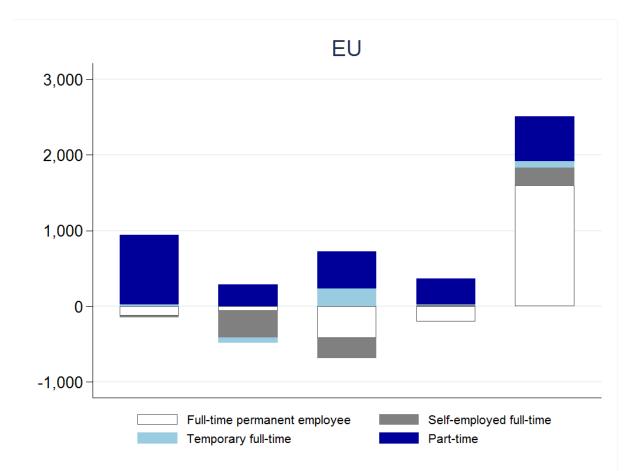
1975-2015

Eurofound

Source: EJM annual rpt 2016 (forthcoming). Note: EU27 (exc LU). Q2 data in each year.





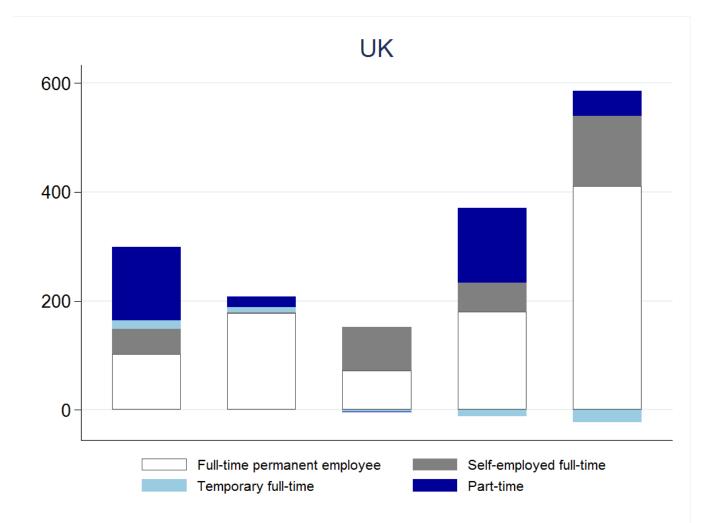


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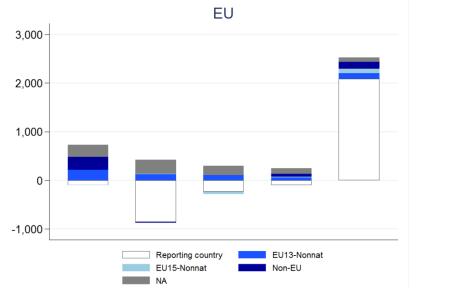
# Employment shifts by wage quintile and work status, UK 2011-15

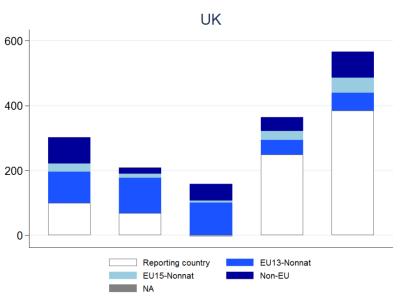












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TOP TEN JOBS BY EMPLOYMENT			Quintiles En				% chg pa
Occupation	Sector	Wage	Educ	p dol	(th:	, 2014q2)	11-14
Sales workers	Retail Trade	1	2	3		12021	0.
Teaching professionals	Education	5	5	5		9591	0.5
Market-oriented skilled agricultural workers	Crop and Animal Production etc	2	1	2		6752	-1.4
Health professionals	Human Health Activities	5	5	3		4742	2.4
Personal service workers	Food and Beverage Service Activities	1	2	1		4096	2.2
Building and related trades workers	Specialised Construction Activities	2	2	2		4035	-5.2
Drivers and mobile plant operators	Land Transport and Transport Via Pipelines	3	2	1		3864	-1.0
Health associate professionals	Human Health Activities	4	4	3		3732	-0.1
Business and administration associate professionals	Public Admin and Defence; Compulsory Social Security	4	4	5		3018	-1.3
Building and related trades workers	Construction of Buildings	3	1	1		2214	-3.4

• Ten jobs account for nearly a quarter of employment





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- Within public sector, employment losses have been recorded in public administration
- Growth in lower level service jobs also
- Construction shedding employment from 2008-14.





- **1.** Technology:
  - Skills-Biased Technical Change: computerization increases the relative demand of high-skilled labour. Implies a more or less linear <u>upgrading</u> occupational change.
  - Routine-Biased Technical Change: on top of the skills bias, there is a routine-bias in computerization (routine tasks are easier to do with machines). Since routine tasks are more frequent in the middle of the skills continuum, there is a non-linear, polarizing effect.
- 2. Trade:
  - Offshorability: some jobs are more tradable than others, and thus more affected by the increasing levels of trade openness. Jobs requiring more social interaction are less affected by trade and they are often in the top and bottom (thus contributing to <u>polarization</u>).
- **3.** Institutions:
  - Labour market regulation and policies interact with other factors producing different patterns of structural change. Examples: deregulation of employment contracts, minimum wages. Also state as employer.
- 4. Labour market supply factors:
  - Increased female participation, migration, educational upskilling
- 5. Macro-economic variables:
  - Growth rate, stage of economic development, stage of business-cycle





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- 6. Consumption spillovers
  - Inequality, increased demand for basic services from the time-poor well  $\overline{Age}$   $ff_{\text{les 2015}}$



- Variety of outcomes across member states. There is no 'pervasive polarisation'.
  - This suggests a role for institutional variables, especially as the cross-country variation relates mainly to low and mid-paid employment; ie. where labour market policies / institutions tends to impact employment
- The recession was associated with a sharpening of employment polarisation.
- Employment growth post-crisis resilient in high-paid, high-skilled jobs, generally in knowledge intensive services.
- Growth of atypical, especially, part-time employment. Permanent, full-time status increasingly the privilege of well-paid jobs.
- "Hollowing" middle: one of the main underlying stories is the relative decline of good quality, mid-paid, often male, jobs not requiring 3<sup>rd</sup> level education.
- More recent data from US and some European countries indicates (emerging?) pattern of employment downgrading ... 'secular stagnation', low productivity growth
- Technology / computerisation is an important vector of change ... but not the only explanation





## Thank you for your attention!

### John.Hurley@eurofound.europa.eu

Main sources: <u>EJM annual report 2015: Upgrading or</u> <u>polarisation?: long-term and global shifts in the</u> <u>employment structure</u> and EJM annual 2016 (forthcoming)



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